

MANAGEMENT'S DISCUSSION & ANALYSIS

PENDER GROWTH FUND INC.

Three months ended March 31, 2023

PENDER

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INTRODUCTION

This Management's Discussion and Analysis ("MD&A") dated May 26, 2023 presents a review of the unaudited financial results for Pender Growth Fund Inc. ("Pender" or the "Company") for the three months ended March 31, 2023 and assesses factors that may affect future results. The financial condition and results of operations are analyzed and significant factors that affected Pender's statements of financial position, statements of comprehensive income, statements of changes in equity and statements of cash flows are discussed.

The MD&A is supplementary information and should be read in conjunction with Pender's unaudited condensed interim financial statements and the notes thereto for the three months ended March 31, 2023 (the "Condensed Interim Financial Statements") and Pender's audited financial statements and the notes thereto for the year ended December 31, 2022 (the "Annual Audited Financial Statements"). All amounts shown in this MD&A are presented in Canadian dollars unless otherwise specified.

The MD&A has been prepared by PenderFund Capital Management Ltd. (the "Manager") and is the responsibility of management. The Board of Directors carries out its responsibility for the review of this disclosure through its Audit Committee, which is made up of three directors, a majority of whom are independent directors. The Audit Committee has reviewed and recommended approval of the MD&A by the Board of Directors. The Board of Directors has approved this disclosure.

Additional information about Pender is available on the SEDAR website at www.sedar.com.

Caution Regarding Forward-Looking Statements

This MD&A may contain forward-looking statements about the Company, including its strategy, prospects and further actions. Forward-looking statements include statements that are predictive in nature, that depend upon or refer to future events or conditions, or that include words such as "expects", "anticipates", "intends", "plans", "believes", "estimates", or negative versions thereof and similar expressions.

In addition, any statement made concerning future performance, strategies or prospects and possible future Company action is also a forward-looking statement. Forward-looking statements are based on current expectations and projections about future events and are inherently subject to risks, uncertainties and assumptions about the Company and economic factors, among other things. Forward-looking statements in this MD&A include, without limitation: statements with respect to the future performance of the Company and the companies in which it invests (each a "Portfolio Company"); the future impact on markets and economies of measures taken by central banks to control inflation and general market expectations for an earnings recession; the future impact of geopolitical events, global health pandemics and other crises; concentration of the investment portfolio, future economic and market conditions, including mergers and acquisitions ("M&A") and initial public offering ("IPO") market conditions, future orderly realization of value of and/or transactions involving its existing Portfolio Companies (including public listing or third-party acquisitions of such Portfolio Companies) or potential future Portfolio Companies or other future transactions, and/or proposed transactions; achieving returns for shareholders; the Company's investment approach, objectives and strategies, including its focus on specific sectors; the structuring of its investments and its expectations regarding the performance of certain sectors.

Forward-looking statements are not guarantees of future performance and actual events and results could differ materially from those expressed or implied in any forward-looking statements. While the Manager considers its expectations, assumptions and projections to be reasonable based on information currently

available to it, no assurance can be given that its beliefs and assumptions will prove to be correct. Any number of important factors could contribute to these differences, including but not limited to: the ability of the Company to source additional investments; risks related to the technology sector, including early-stage companies, industry concentration and the high proportion of companies from this sector in the portfolio; the risk inherent in small companies, startups, resource companies and companies in emerging sectors; the risks inherent in a concentrated portfolio, including the risk of having the portfolio value concentrated in one particular issuer, the risk inherent in large holdings relative to the size of the market for those holdings; the ability to dispose of investments in public or private Portfolio Companies rapidly or at favourable prices; the risk of the use of leverage; the availability of an active trading market for the Company's Class C Shares; general economic, political and public market factors in North America and internationally; interest and foreign exchange rates; global equity and capital markets; business competition; technological change; changes in government regulations; unexpected judicial or regulatory proceedings; and the impact of inflation, increased interest rates, bank failures, measures taken by central banks, geopolitical events, global pandemics and other catastrophic events.

We stress that the above-mentioned list of important factors is not exhaustive. We encourage you to consider these and other factors carefully before making any investment decisions and we urge you to avoid placing undue reliance on forward-looking statements. Further, except as may be required under applicable law, the Manager has no specific intention of updating any forward-looking statements, whether as a result of new information or future events, or otherwise, prior to the release of the next MD&A.

Business Strategy

Pender is an investment entity that trades on the TSX Venture Exchange (the "TSXV"). Its objective is to provide its investors with long-term capital appreciation. Pender invests opportunistically in a concentrated portfolio of securities of both public and private companies (each a "Portfolio Company"). In its quest for long-term capital appreciation, the Manager thoroughly evaluates the long-term business prospects of each potential Portfolio Company and works to understand its current value as well as its value over the long-term investment horizon. This long-term focus is a primary factor in Pender's investment strategy, regardless of whether a Portfolio Company is publicly listed or private. Pender may also invest in special situations, for example, using available cash to take advantage of opportunities with attractive internal rates of return. Pender's strategy is to buy securities that it believes are mispriced and that have the potential to compound capital, either through the convergence from current market price to intrinsic value or through the growth of intrinsic value over time, or through a combination of both.

Pender's mandate provides it with the flexibility to invest in securities that it believes to have the highest potential risk-adjusted returns at the time of investment. It is important to note that Pender defines risk as a permanent loss of capital, which differs from volatility risk. This flexible mandate allows Pender to take advantage of market cycles and different security types that it believes may have the potential to benefit its shareholders. Market cycles can provide opportunity as, from time-to-time, different industries, company stages or security types may become out of favour and attractively priced. Pender may invest in both newly established and later-stage businesses across a wide array of industries and security types, depending on the opportunity. The majority of Pender's investments will be in common equity or preferred equity securities, but it may make smaller allocations to convertible debt, corporate debt or other securities.

Non-IFRS Measures

The Company prepares and releases Condensed Interim Financial Statements and Annual Audited Financial Statements in accordance with IFRS. In this MD&A, we complement those IFRS disclosures with a number of the key indicators that we use to evaluate the performance and condition of our business. These supplementary key performance indicators include Net Assets, Net Assets per Share, Management Expense Ratio and Trading Expense Ratio. These are not recognized under IFRS nor do they have a standard meaning prescribed by IFRS. We present them to enhance the reader's ability to evaluate the Company. They may not be directly comparable to similar measures used by other companies and readers are cautioned not to view the non-IFRS measures as alternatives to IFRS measures.

Net Assets

The Company uses two financial measures that are individually recognized under IFRS, assets and liabilities, to calculate Net Assets, which is a non-IFRS measure. The calculation of Net Assets as at March 31, 2023 and December 31, 2022 is presented in the following table:

| Net Assets | March 31, 2023 | December 31, 2022 |
|-------------------|----------------|-------------------|
| Assets | \$ 71,699,517 | \$ 76,464,010 |
| LESS: Liabilities | 4,871,930 | 6,224,755 |
| EQUALS Net Assets | \$ 66,827,587 | \$ 70,239,255 |

Net Assets per Share

The Company uses three financial measures that are individually recognized under IFRS, assets, liabilities and number of shares outstanding, to calculate Net Assets per Share, which is a non-IFRS measure. The calculation of Net Assets per Share, as at March 31, 2023 and December 31, 2022 is presented in the following table:

| Net Assets per Share | March 31, 2023 | December 31, 2022 |
|--|----------------|-------------------|
| Assets | \$ 71,699,517 | \$ 76,464,010 |
| LESS: Liabilities | 4,871,930 | 6,224,755 |
| EQUALS Net Assets | \$ 66,827,587 | \$ 70,239,255 |
| DIVIDED BY Number of Shares Outstanding | 7,553,629 | 7,569,929 |
| EQUALS Net Assets per Share | \$ 8.85 | \$ 9.28 |

The Company reports net asset value ("NAV") per share monthly.

Management Expense Ratio

The Company uses Management Expense Ratio ("MER"), a non-IFRS measure, to represent the total amount of operating expenses, including management fees, sales taxes and interest but excluding performance fees net of fees waived/expenses absorbed by the Manager, contingent payments, corporate taxes, commission and other portfolio transaction costs (together, the "MER Costs") that is borne by the Class C shareholders. The MER is an annualized percentage calculated by dividing total MER Costs by the average Net Assets.

Trading Expense Ratio

The Company uses Trading Expense Ratio (“TER”), a non-IFRS measure, to represent the total amount of commissions and other portfolio transaction costs (the “TER Costs”) borne by the Class C shareholders. The TER is an annualized percentage calculated by dividing total TER Costs by the average Net Assets.

Risk Factors

An investment in Pender is suitable for investors that have a high tolerance for risk and a long-term investment horizon.

Global Events

The economic uncertainties around persistent inflation pressure, bank failures, geopolitical events and the lingering COVID-19 pandemic continue to impact the global economy.

During the first quarter, the collapse of Silicon Valley Bank and Signature Bank led to an overall financial market decline especially in the banking sector. The Company does not have any direct exposure to the banks and is monitoring its portfolio value given the impact of the situation across the broader financial sector.

Future developments in these challenging areas could impact the Company’s results and financial condition and the full extent of that impact remains unknown. Developing reliable estimates and applying judgment continue to be substantially complex. Actual results may differ from those estimates and assumptions.

The Company will continue to support its Portfolio Companies, to monitor the impact that global events have on them and to reflect the consequences as appropriate in its accounting and reporting.

Investments

The Company’s portfolio is materially concentrated in the shares of one publicly listed Portfolio Company, Copperleaf Technologies Inc. (“Copperleaf”). As at March 31, 2023, considering both its direct investment and its indirect investment through its holding of shares of Pender Private Investments Inc. (“PPI”), the Company held 6,762,065 shares of Copperleaf with a value of \$37,191,357, which was 55.7% of the Company’s total shareholders’ equity of \$66,827,587 (December 31, 2022 – 6,762,065 shares with a value of \$38,814,252 which was 55.3% of the Company’s total shareholders’ equity).

As at March 31, 2023, the closing price of Copperleaf was \$5.50 per share, down \$0.24 per share from its December 31, 2022 closing price of \$5.74 per share. This decrease is one of main factors attributable to the \$0.43 decrease per share of shareholders’ equity during the period, from \$9.28 per share at year ended December 31, 2022 to \$8.85 per share at March 31, 2023. There can be no assurance that the Company will be able to realize the value of this investment.

Historically, Pender’s investment focus was on early-stage technology companies. The prospects for success of emerging technology companies are critically dependent on numerous factors that may be difficult to evaluate, especially when they have limited operating histories. Investments in emerging technology companies are inherently risky, and in the case of failed businesses, may result in the total loss of the capital invested by Pender in a Portfolio Company. The technology companies in which Pender invests will typically require additional capital, which Pender may not be able to provide, or which may not be available from other sources.

As at March 31, 2023, approximately 15.4% of Pender's portfolio was comprised of investments in public companies. However, taken together with Pender's indirect exposure to public companies through its investment in PPI, public companies make up 74.1% of Pender's holdings. Public company securities prices are influenced by particular companies' performance outlook, market activity and the larger economic picture. When the economy is expanding, the outlook for many companies will generally be good and the value of their stocks may rise. The opposite may also be true. Usually, the greater the potential reward, the greater the risk.

Where the size of the Company's holding of a particular security is large relative to the market, an orderly realization of value may be relatively difficult for the Company to achieve. Consequently, the sale of such investments may be subject to delay and may only be possible at substantial discounts.

For smaller companies, start-ups, resource companies and companies in emerging sectors, both the risks and potential rewards of investment may be greater than those of larger, more established companies. Likewise, the share prices of such companies may be more volatile than those of larger, more established companies. Further, the products and services offered by technology companies, for example, may become obsolete as science and technology advance. Certain convertible securities may also be subject to interest rate risk.

Private companies, by their nature, will generally lack liquidity and involve a longer-than-usual investment time horizon. The sale of such investments may also be subject to delays and additional costs and may only be possible at substantial discounts. As at March 31, 2023, private companies comprised 84.6% of Pender's investment portfolio. This includes Pender's investment in PPI and Pender Technology Inflection Fund II Limited Partnership ("PTIF II"), private entities that hold public and/or private company securities. Looking through to the underlying holdings of PPI and PTIF II, Pender's exposure to private companies is 25.9% of its holdings. It may be relatively difficult for Pender to dispose of its investment in any private company rapidly at favourable prices due to weak M&A markets, adverse market developments or other factors. The sale of such investments may also be subject to delays and additional costs and may only be possible at substantial discounts. Losses are typically realized before gains, and Pender may be required to dispose of Portfolio Companies before any returns are realized.

Pender faces competition from many other capital providers and there can be no assurance that suitable investments will be found. Despite the number of sources of private capital, financing for early-stage technology companies remains limited and is subject to pricing and terms that are based on the performance of the investee company and other factors, and what capital is available may be on terms unfavourable to the existing shareholders of these companies.

The Company entered into a three-year credit facility agreement with a Canadian chartered bank, dated May 28, 2021, which was amended on March 31, 2022 and April 19, 2023. It allows the Company to draw up to \$10 million in one or two tranches, secured against the Company's interest in the investments held by its investee, PPI (the "Term Loan"). As at March 31, 2023, the balance owing under the Term Loan was \$3,750,000. See additional information in the "Financial Condition" section of this MD&A.

The use of leverage can magnify gains on investments, but it can also magnify losses. Interest expense and other costs may not be recovered if gains on investments are insufficient. The use of leverage may require the Company to liquidate portfolio positions, when it may not be advantageous to do so.

Other risks include the high proportion of technology company investments in the portfolio, industry concentration and the relatively small number of investments in the portfolio.

There can be no assurance that the Company will be able to complete divestments of individual Portfolio Companies and/or complete an orderly realization of value, at current values or otherwise. Indirect investments in public and private securities are inherently subject to the risks and uncertainties described above for direct holdings.

WOF Transaction

Effective May 28, 2021, the Company completed a transaction (the “WOF Transaction”) pursuant to which it acquired 100% of the Commercialization Series shares and 97% of the Venture Series shares of the Working Opportunities Fund (EVCC) Ltd. (“WOF”), and WOF was renamed Pender Private Investments Inc. Please refer to the “Pender Private Investments Inc. and the WOF Transaction” sections of this MD&A for more information. As at March 31, 2023, Pender’s investment in Pender Private Investments Inc., which holds an investment portfolio comprised of public and private companies, represented 61.3% of Pender’s aggregate investment portfolio.

On May 23, 2023, PTF and PPI signed a non-binding letter of intent for PTF to purchase all of PPI’s Legacy Shares that are held by the 2% minority shareholders (the “Minority Shareholders”). It is proposed that PTF acquires the shares held by the Minority Shareholders under a plan of arrangement, at a price equal to 100% of the NAV in effect five business days before the execution of the definitive agreement (the “Purchase Price”). The Purchase Price will be recalculated five business days prior to the closing of the proposed transaction and will be adjusted up or down to a maximum of five percent based on the updated calculation. Completion of the proposed transaction remains subject to, among other things, the negotiation of a definitive agreement, approval of the PPI shareholders (including majority of the minority approval), receipt of a satisfactory Fairness Opinion and court approval.

Class C Shares

The Company’s Class C Shares are not redeemable. The Class C Shares trade on the TSXV under the ticker “PTF”. An active trading market for the Class C Shares may not be available, which may significantly impact the liquidity of those shares. The Net Assets per Share of the Class C Shares fluctuates with the Net Assets per Share of the Company. Even if an active trading market for Class C Shares is available, the market price of such shares may not enable shareholders to dispose of their shares at a reasonable price relative to the Net Assets per Share of the shares.

The risks associated with an investment in Pender are more fully described in its Annual Information Form dated May 26, 2022, under the heading “Risk Factors”. Reference should also be made to the “Caution Regarding Forward-Looking Statements” section at the beginning of this document.

Recent Developments

Investments

The first quarter of 2023 began in similar fashion to where we left off in 2022, with macro factors tied to inflation, interest rates and economic growth driving investor sentiment. The stress from the rapid increases in interest rates over the last year became more evident with the collapse of Silicon Valley Bank and the sale of Credit Suisse. Quick government intervention to support the regional banks in the US calmed markets and helped avert broader contagion to the financial system.

In the US, the S&P 500 index (in Canadian dollars) finished the quarter up 7.3%, while the S&P/TSX Composite Index returned a positive 4.6% in the quarter. Technology companies led the way, with the S&P/TSX Capped Information Technology Index advancing 23.7%. We saw a similar trend in the US with

the top eight companies in the S&P 500 Index contributing 80% of the first quarter gains, most of which was from technology companies.

Canadian venture capital (“VC”) investment activity¹ during the fourth quarter of 2022 saw \$2.5 billion invested across 162 deals, as activity continued to normalize from the rapid pace of 2021. In terms of deal count, fourth quarter activity re-accelerated quarter-over-quarter, although the dollar value invested and number of investments declining by 22% and 20% respectively compared to the fourth quarter of last year. US data showed a similar trend with a decline in private market activity levels as companies adjusted to the evolving macroeconomic environment and public market slowdown. Exit activity also slowed as of the fourth quarter of 2022 with no IPOs recorded.

In the first quarter, we continued to work closely with certain private Portfolio Companies with the aim of helping them develop and maintain their intrinsic value, while they seek an orderly realization of that value. Where necessary, we also supported them in optimizing their business in connection with the changing market environment, as well as the challenges and opportunities brought on by global events.

Normal Course Issuer Bid

On February 14, 2023, the Company renewed its NCIB on the TSXV. Upon launch, the Company had 7,568,921 shares issued, of which 6,630,459 shares represented its public float. The Company is entitled to purchase up to a maximum of 663,045 shares, representing 10% of its public float, over the one-year period of this NCIB. The NCIB will continue until February 13, 2024, unless terminated earlier in accordance with its terms. The Company intends to continue to repurchase its shares under the NCIB where the shares are trading at a price that is less than what we see as their intrinsic value, in order to enhance shareholder value.

Outlook

The first quarter of 2023 saw a continuation of the market challenges that started in early 2022. Geopolitical uncertainty, elevated inflation and rising interest rates have all contributed to a slower economic growth outlook as we entered the year. With the peak in inflation likely behind us and central banks slowing and in some cases pausing their interest rate raising campaigns, the focus has turned to growth and the lag effect of tighter financial conditions. We think this will remain in focus with growing concern from investors that a recession is on the horizon. We will continue to monitor these macro events and assess their impacts on the Company and our Portfolio Companies to help ensure the businesses we own have the durability and balance sheet strength to withstand a challenging economic environment.

For VC activity, we expect a continuation of deteriorating market conditions, particularly at the later and growth stages, as tougher market conditions make it more difficult for companies to grow and seek exit opportunities.

We have evaluated the potential impact of current global events on each of our Portfolio Companies. As part of our analysis, we also evaluate each private Portfolio Company under various fundamental scenarios. We will remain diligent as more information continues to become available and as these companies continue to respond to the challenges and opportunities in the current market.

We are steadfast investors and continue to work closely with certain private Portfolio Companies with the aim of helping them develop and maintain their intrinsic value, while seeking an orderly realization of that

¹ Canadian Venture Capital & Private Equity Association: Q4 2022 Canadian Venture Capital Market Overview

value to achieve returns for our shareholders.

Portfolio of Investments

Our portfolio of investments reflects the fact that we are long-term, high-conviction investors while we also try to take advantage of short-term “close-the-discount” opportunities where it makes sense to do so.

During the three months ended March 31, 2023, we introduced a new private Portfolio Company to the portfolio; added a debenture of one of our private Portfolio Companies, and added securities of two existing publicly listed holdings, ProntoFroms Coporation and Tantalus Systems Holding Inc. During the period, the Company sold D-Wave Quantum Inc.

As at March 31, 2023, our Portfolio Company holdings represented 92.7% of Net Asset Value, a decrease of 1.7% from the 94.4% as at December 31, 2022.

Pender’s Net Assets as at March 31, 2023 were comprised of securities of publicly listed companies (14.3%) and private unlisted companies (78.4%), with cash and other assets net of liabilities making up the remainder (7.3%). Looking through to the underlying holdings of PPI and PTIF II, two private investees which themselves hold securities of public and/or private companies, the makeup of the portfolio at March 31, 2023 was 74.1% publicly listed company securities and 25.9% private company securities.

The table below presents the fair value of investments as at March 31, 2023 and December 31, 2022.

| Investments | March 31, 2023 | December 31, 2022 |
|---------------------|----------------|-------------------|
| Total Investments | \$ 65,827,624 | \$ 71,443,724 |
| LESS: Deferred gain | 3,883,422 | 5,144,185 |
| Net investments | \$ 61,944,202 | \$ 66,299,539 |

After recognizing \$27,654,608 in 2021, the Company recognized \$1,260,763 of the deferred gain described in the “Pender Private Investments Inc. and the WOF Transaction” section of this MD&A in the quarter ended March 31, 2023 and the quarter-end balance of the deferred gain was \$3,883,422.

The significant trends and events for Pender’s Portfolio Companies in the three months ended March 31, 2023, are described in the following sections.

Significant Equity Investments

In accordance with National Instrument 51-102 of the Canadian Securities Administrators, the Company has determined that it is a significant equity investee in PPI and in Copperleaf, considering its direct and indirect holdings. Accordingly, we are required to disclose the following summary financial information. The summarized financial information provided is for the comparative financial years.

Pender Private Investments Inc.

PPI is an investment entity that holds a portfolio of companies in the technology sector. The Company acquired shares of PPI during May 2021 as further described in the “Pender Private Investments Inc. and the WOF Transaction” in this section. As at March 31, 2023, the Company held 98% of the outstanding Legacy Shares of PPI as well as 100% of its outstanding Commercialization Shares.

Pender Private Investments Inc. and the WOF Transaction

On May 28, 2021 (the “Effective Date”), the Company completed a transaction (the “WOF Transaction”)

with the Working Opportunities Fund (EVCC) Ltd. (“WOF”), an investment entity, for the acquisition of WOF’s issued and outstanding shares pursuant to the April 7, 2021 definitive agreement (the “Arrangement Agreement”), under a plan of arrangement.

On the Effective Date of the WOF Transaction, the Company acquired 100% of WOF’s Commercialization Series shares for a total cash purchase price of \$508,096 which was paid in full on closing and 97% of WOF’s Venture Series shares for a total cash purchase price of \$25,316,232, 50% of which was paid on closing and 50% paid on November 25, 2021.

Under IFRS, the gain inherent in the difference between the price the Company paid for the acquired shares and the net value of the assets acquired is treated as a deferred gain and a contra asset², under the investments reported in the financial statements. Total shareholders’ equity per share for financial reporting purposes excludes this “Day-One Gain”. Instead, under IFRS, the gain is deferred and recognized and taken into income to the extent applicable upon a change in a factor (including time) that market participants would take into account when pricing the investment.

Pender Private Investments Inc. Share Transactions

The Legacy Shares’ rights and restrictions provide for them to be redeemed by PPI on a pro-rata basis at NAV upon divestments of portfolio investments. Accordingly, in October 2021, PPI redeemed approximately 58.49% of all Legacy Shares at a redemption price of approximately \$6.4705 per share. The Company received a total of \$63,197,947 on redemption of 9,767,089 of the Legacy Shares it held. This redemption triggered a requirement for the Company to pay an additional cash payment of \$21,136,513, or \$1.2661 per share, to the Exiting Shareholders, all of whom had been issued Exit Venture Shares for this purpose, and the Company made the payment effective October 13, 2021.

Because there was no letter of intent, term sheet or binding agreement for a divestment entered into after November 18, 2021 and before February 18, 2022, which was the final period during which an additional exit payment could have been triggered, the right to any additional cash payment ceased and the Exit Venture Shares were redeemed automatically effective May 20, 2022.

In June 2022, the company purchased an additional 10,440 ineligible Legacy Shares for a total payment of \$59,297, bringing the Company’s ownership of PPI to 98%.

In August 2022, PPI redeemed approximately 7.04% of the outstanding Legacy Shares on a pro-rata basis at a redemption price of approximately \$8.26 per share. The Company received a total of \$4,033,749 for the 488,507 of its Legacy Shares that were redeemed.

As at March 31, 2023, the Company held 98% (December 31, 2022 - 98%) of the outstanding Legacy Shares, or 6,452,726 Legacy Shares. (December 31, 2022- 6,452,726 Legacy Shares).

In April 2023, PPI redeemed approximately 2.4% of the outstanding Legacy Shares on a pro-rata basis at a redemption price of approximately \$6.39 per share. The Company received a total of \$1,003,457 for the 157,122 of its Legacy Shares that were redeemed. Subsequent to this redemption the Company held 98% of the outstanding Legacy Shares, or 6,295,604 Legacy Shares.

² A contra asset is a deduction from an asset that is reported on or below the related asset line in the financial statements. In this case, as required under IFRS, the *deferred gain* is recorded as a contra asset to the Company’s *investments*, in effect, reducing the amount shown on the investments line in the financial statements.

Pender Private Investments Inc.

| Selected Financial Information | March 31, 2023 | December 31, 2022 |
|---------------------------------------|-----------------------|--------------------------|
| Total assets | \$ 50,683,551 | \$ 55,065,083 |
| Total liabilities | 7,986,105 | 8,362,467 |
| Total shareholder' equity | 42,697,446 | 46,702,616 |

| | Three months ended March 31, 2023 | Three months ended March 31, 2022 |
|---------------|--|--|
| Total revenue | \$ (4,265,030) | \$ (57,197,850) |
| Net loss | (4,005,170) | (45,501,949) |

The PPI portfolio includes investments in two entities that are also held directly by the Company, Copperleaf Technologies Inc. and BuildDirect.com Technologies Inc., as well as a number of other investments in Portfolio Companies, one or more of which are described below.

Copperleaf Technologies Inc.

Copperleaf provides decision analytics to companies managing critical infrastructure. The company's enterprise software solutions leverage operational and financial data to help its clients make strategic investment decisions about how best to sustain and expand this infrastructure to deliver the highest business value. Copperleaf is based in Vancouver and its solutions are distributed and supported by regional staff and partners worldwide.

In the fourth quarter of 2021, Copperleaf completed an IPO with its common shares trading on the TSX under the symbol "CPLF". In the second quarter of 2023, the company announced its operating results for the first quarter of 2023, reporting 28% growth in overall revenue in the quarter, and positive 29% growth in annualized recurring revenues. Their sales pipeline remains large, and their backlog grew 15%. They were also successful in opening up a new geography, winning their first customer in Australia. The company continues to maintain a strong balance sheet, and we believe the shares are significantly undervalued. Copperleaf's solution is being used to manage an estimated \$2.6 trillion of infrastructure across multiple industry sectors, including energy, water, transportation, and government, in more than 24 countries.

As at March 31, 2023, the Company held 9.5% of Copperleaf's issued and outstanding shares, directly and through its investment in PPI.

Copperleaf Technologies Inc.

(expressed in thousands of Canadian dollars)

| Selected Financial Information | March 31, 2023 | December 31, 2022 |
|--|--------------------------------------|--------------------------------------|
| Total assets | \$ 178,957 | \$ 185,693 |
| Total liabilities | 55,648 | 52,666 |
| Total shareholder' equity | 123,309 | 133,027 |
| | | |
| | Three months ended March 31, 2023 | Three months ended March 31, 2022 |
| Revenue | \$ 19,966 | \$ 15,569 |
| Gross profit | 13,658 | 11,177 |
| Net loss and comprehensive loss for the year | (11,790) | (10,906) |

Please also refer to the "Risk Factors" and "Overall Performance" sections of this MD&A.

Private Unlisted Companies

We continue to work with our private Portfolio Companies, with the ongoing aim of helping them build their intrinsic value over the long-term and seek an orderly realization of that value to achieve returns for our shareholders.

Checkfront, Inc.

Checkfront, Inc. ("Checkfront") develops cloud-based booking management applications and e-commerce platforms for tour providers, accommodation managers and rental businesses in Canada and internationally. The Checkfront platform helps businesses manage their inventories, centralize reservations and process payments. The company's platform is used as an operating system by more than 5,000 businesses in over 130 countries, with over \$10B in bookings processed to date.

Clarius Mobile Health Corp.

Clarius Mobile Health Corp. ("Clarius") is developing and commercializing ultra-portable ultrasound scanners, with mobile applications and cloud solutions. The scanners connect wirelessly to off-the-shelf smartphones and tablets, based on Clarius' proprietary "ultrasound system-on-chip" technology. This novel technology efficiently utilizes technical resources on the chip, thus allowing high image quality to be maintained in a small form factor.

Clarius has a strong position in the ultra-portable ultrasound market, with thousands of devices sold to date, and has surpassed the three million count to-date for high-definition scans, an indication of the emergence of the point-of-care ultrasound industry. In the first quarter of 2023, the company announced its new AI ultrasound application for musculoskeletal Imaging, which is designed to streamline workflows, inform clinical management, and providing training assistance during scanning.

DistillerSR Inc. (Formerly Evidence Partners Inc.)

DistillerSR Inc. (“DistillerSR”) provides a workflow software solution to automate the data collection, screening and review process for organizations seeking regulatory approvals for healthcare products. DistillerSR has a diversified, global, blue-chip customer base that includes more than 300 medical device and pharmaceutical companies, contract research organizations, as well as universities, governments, and NGOs. The company’s customer base includes 70% of the top 10 pharmaceutical and medical device companies. During the first quarter of 2023, the company announced the addition of two independent board members to assist in accelerating DistillerSR’s scaleup journey.

General Fusion Inc.

General Fusion Inc. (“General Fusion”) is a research and development stage company with the goal of developing a practical path to commercial fusion power, providing a powerful complement to renewables and a pathway to a zero-emission grid. General Fusion continues to work towards the deployment of its power-plant scale fusion demonstration plant to be built at a campus of the UK Atomic Energy Authority in England. This initiative is intended to demonstrate fusion in a power-plant-relevant environment, confirming the performance and economics of the company’s technology, which would lead to the subsequent design of a commercial fusion pilot plant. During the first quarter of 2023, the company announced that it received planning permission for the construction of its demonstration plant with construction expected to start later in the year.

Jane Software Inc.

Jane Software Inc. (“Jane”) is a software company with a platform that is modernizing practice management software. Jane enables physiotherapists, mental health counsellors, chiropractors and other allied health practitioners to run their practices in a digital-first way through features such as online booking, charting, scheduling, secure video and billing. Tens of thousands of healthcare practices globally are running on Jane across more than 40 countries. Jane is profitable, product-led and growing, with a team over over 380 employees.

Tiny Capital Ltd.

Tiny Capital Ltd. (“Tiny”) is a technology holding company with a strategy of acquiring majority stakes in technology businesses. In the first quarter of 2023 Tiny announced an agreement to merge with WeCommerce Holdings Ltd. (TSXV: WE). The deal was completed and Tiny went public on April 17, 2023, trading under the symbol “TINY” on TSXV. Following the merger Tiny has three core business segments, Beam, WeCommerce and Dribbble, with other standalone businesses including a private equity investment fund.

Traction Complete Technologies Inc.

Traction Complete Technologies Inc. (“Traction Complete”) is a developer of a suite of revenue operations solutions to help manage data complexity. Its solutions automate data cleanup, account hierarchies, matching and routing, all of which enhance the native capabilities and functionality of Salesforce. Traction Complete empowers organizations like Asana, Cisco, and DocuSign to simplify, save time, and scale faster.

Traction Rec Technologies Inc.

Traction Rec Technologies Inc. (“Traction Rec”) is a recreation management software solution built to create meaningful and engaging connections between non-profit community centres and their members. By listening to customers and gaining a deep understanding of their pain points, Traction Rec has demonstrated value for over 50 community centres across North America, including YMCAs, Jewish Community Centres and Boys and Girls Clubs of America.

Publicly listed Companies

During the three months ended March 31, 2023, we continued to be patient, fundamental investors. As long-term investors, we do not believe discussions around quarterly or annual gains or losses add much value. Having said that, in the following section we discuss those publicly listed investments that were key contributors to or detractors from the performance of our portfolio during the three months ended March 31, 2023, and we highlight some of the publicly listed companies new to the portfolio this reporting period, if any.

The key positive publicly listed contributors to the Company’s performance for the three months ended March 31, 2023 was Zillow Group Inc. (NYSE:Z) and Peloton Interactive Inc. (Nasdaq:PTON).

On the flip side, the portfolio saw some of its publicly listed holdings incur losses in the first quarter, with Sangoma Technologies Corporation (TSX:STC) and Quorum Information Technologies Inc. being some of the key detractors.

Portfolio transactions during the period were made based on our stock selection process. In general, we increased weightings of individual stocks where we determined the price relative to our estimate of intrinsic value had increased, and decreased the weightings of companies that moved closer to our estimates of their intrinsic value or where we found better opportunities. We may liquidate our positions for various reasons, such as when share prices have reached our assessment of fair value, when an acquisition has occurred or where we have changed our investment thesis.

Portfolio Turnover

The Company’s portfolio turnover was 2.4% during the three months ended March 31, 2023 (March 31, 2022 – 4.7%). The portfolio turnover rate is calculated based on the lesser of purchases and proceeds of sales of securities during a period as a percentage of the average value of the Company’s investments in that period. In general, lower turnover rates may result in lower trading costs.

OVERALL PERFORMANCE AND DISCUSSION OF OPERATIONS

As long-term, high-conviction investors, our goal is to create long-term capital appreciation for our shareholders, continuing to build on the Class C Shares’ 18.3% annualized return under IFRS since inception to March 31, 2023.

At Pender, we quantify our investment results in terms of the growth in Net Assets or Net Assets per Share rather than the change in shareholders’ equity or the change in our listed share price. The growth in Net Assets per Share over time is primarily a result of investment performance. Like many listed investment entities, our shares may trade at prices that may not be indicative of the underlying value of our Net Assets

per Share. Further, the share price may change due to factors that are unrelated to our Net Assets per Share.

During the three months ended March 31, 2023, Copperleaf's trading price declined by \$0.24 per share, from the prior year's \$5.74 to \$5.50 per share at March 31, 2023. This decrease resulted in a reversal of the unrealized appreciation that had been recorded on the Company's holdings of Copperleaf in 2021, and was one of the main factors in the \$3,411,668 (4.9%) decrease of the Company's total shareholders' equity, which went from \$70,239,255 at December 31, 2022 to \$66,827,587 at March 31, 2023.

See further information in the "Financial Performance" section of this MD&A. Other factors contributing to the decline in Net Assets in the period were share repurchases of \$118,610 under the NCIB, described in the "Recent Developments" section of this MD&A.

During the three months ended March 31, 2023, Net Assets per Share ranged from \$9.28 to \$8.83, while our closing price per share on the TSXV ranged from a high of \$8.49 per share to a low of \$6.35, prices representing a discount to Net Assets per Share ranging from 31.56% to 8.35%.

Please refer to the "Financial Performance" and "Financial Condition" sections of this MD&A for additional details and to the "Past Performance" section of this MD&A for the performance of Class C Shares. The sectors in which the Company was invested as at March 31, 2023 are listed under the "Summary of Investment Portfolio" section of this MD&A.

SELECTED FINANCIAL INFORMATION

The following tables present selected key financial information about the Company to provide an understanding of the Company's financial condition as at March 31, 2023, compared to March 31, 2022, and for the three preceding financial years, as well as its financial performance in the three months ended March 31, 2023, compared to the three months ended March 31, 2022. This section should be read together with the Condensed Interim Financial Statements and the Annual Audited Financial Statements.

Supplemental Data

| | 2023 Q1 | 2022 Q1 | 2022 | 2021 | 2020 |
|---|----------------|----------------|-------------|-------------|-------------|
| Net Assets (\$000s) | 66,828 | 146,486 | 70,239 | 198,644 | 47,254 |
| Non-Redeemable Class C Shares Outstanding | 7,553,629 | 7,595,229 | 7,569,929 | 7,616,529 | 7,740,129 |
| Net Assets per Share (\$) | 8.85 | 19.29 | 9.28 | 26.08 | 6.11 |
| Closing Market Price* (\$) | 7.00 | 14.25 | 5.65 | 18.00 | 4.35 |
| Total (decrease) increase from Operations per Share (\$) | (0.44) | (6.81) | (16.85) | 19.90 | 1.84 |

*Market Price: Closing market price on the last trading day of the period as reported on the TSXV.

Financial Performance

| | 2023 Q1 | 2022 Q1 |
|---|-----------------------|------------------------|
| Net realized loss | \$ (1,027,396) | \$ (3,797,801) |
| Net change in net unrealized loss | (2,477,313) | (53,825,471) |
| Foreign exchange loss | (1,749) | (13,580) |
| Interest income (reversal) | (139,904) | 3,642 |
| Total revenue | (3,646,362) | (57,633,210) |
| Management fees | 169,397 | 240,065 |
| Withholding taxes, GST/HST and transactions cost | 572 | 11,077 |
| Other expenses | 236,426 | 538,283 |
| Total operating expenses | 406,395 | 789,427 |
| Net operating loss | (4,052,757) | (58,422,637) |
| Other items: | | |
| Performance fees | (567,958) | (14,943,990) |
| Performance fees waived by the Manager | 141,990 | 5,940,727 |
| Net amount | (425,968) | (9,003,263) |
| Amount of PPI performance fee earned by the Manager attributable to the Company's ownership of PPI shares | 330,692 | 10,957,911 |
| Total performance fee adjustment | (95,276) | 1,954,648 |
| Net loss before income taxes recovery | (3,957,481) | (60,377,285) |
| Deferred income tax recovery | (664,423) | (8,555,580) |
| Net loss | \$ (3,293,058) | \$ (51,821,705) |
| Management expense ratio | 2.44% | 1.95% |
| Trading expense ratio | 0.00% | 0.03% |

Financial performance for the three months ended March 31, 2023

Highlights of the Portfolio Companies contributing to Pender's investment performance in the three months ended March 31, 2023 are presented in the "Portfolio of Investments" section of this MD&A.

(a) Net realized gains and losses

Net realized gains and losses on investments are the result of the sale of Portfolio Companies. They are generally not comparable between periods because the investments that comprise the portfolio generally change each period.

During the three months ended March 31, 2023, the net realized loss on investments was \$1,027,396 (March 31, 2022 – 3,797,801), attributable to the divestment of D-Wave Quantum Inc.

(b) Net change in unrealized gains and losses

The net change in unrealized gains and losses on investments is the result of changes in the value of Portfolio Companies held throughout the period and also as a result of unrealized gains or losses being reversed out of this category upon becoming realized gains or losses upon the sale of Portfolio Companies. The net change in unrealized gains and losses is generally not comparable between periods because the investments that comprise the portfolio generally change each period.

During the three months ended March 31, 2023, the Company's net change in unrealized gains and losses on investments reflected a loss of \$2,477,313 (March 31, 2022 –\$53,825,471), one of main factors was the decrease in the trading price of Copperleaf, from \$5.74 at December 31, 2022 to \$5.50 per share as at March 31, 2023.

(c) Foreign exchange gains and losses

Pender's financial statements are presented in Canadian dollars, so, to the extent that it holds US dollar-denominated assets and/or liabilities, it is exposed to fluctuations in currency exchange rates, which may result in foreign currency gains and/or losses. During the three months ended March 31, 2023, the Company had a foreign exchange loss of \$1,749 (March 31, 2022 – \$13,580). The Manager believes that the level of the Company's US dollar-denominated assets does not warrant hedging the exposure to fluctuations in exchange rates at this time.

(d) Interest income

The Company may earn interest on its investments in securities, interest on its cash balances. The Company had a reversal of interest income of \$139,904 during the three months ended March 31, 2023 (March 31, 2022 – Interest income \$3,642). The decrease was attributable to the write-off of previously accrued loan interest upon impairment of the loan of GreenSpace Brands Inc..

(e) Management Fees

The Company pays the Manager a management fee, which is calculated as a percentage of Net Assets. The fee varies from period to period in proportion to the variance in the average balance of Net Assets used in the calculation of management fees.

Overall, management fee expenses were \$169,397 for the three months ended March 31, 2023, down by \$70,668 from the management fee expenses of \$240,065 during March 31, 2022. The Company's average Net Assets were lower than in the first quarter of 2023 compared to the first quarter of 2022.

(f) Performance fees

The Manager is entitled to a performance fee in certain circumstances. The performance fee is calculated annually as 20% of any net increase in shareholders' equity above an annual hurdle rate of 6%, subject to a high water mark. Performance fees are accrued during the year, and the total performance fee for the year as calculated on the last Valuation Date of the year, if any, and becomes payable upon the publication of the Company's annual audited financial statements. The Company did not earn performance fees for the three months ended March 31, 2023 and 2022.

(i) 2021 Unrealized Performance Fee

In 2021, the performance fee expense of \$27,743,466 comprised \$22,514,596 that arose from the net increase in unrealized appreciation of the Company's direct and indirect holdings of Copperleaf ("2021 Unrealized Performance Fee") and \$5,228,870 that arose from net realized gains and this latter amount was paid to the Manager in April 2022.

(f) Performance fees, continued

(i) 2021 Unrealized Performance Fee, continued

The Manager, in its sole discretion, decided that the payment of the 2021 Unrealized Performance Fee would be deferred until the underlying gains were realized, so the fee was not paid upon the publication of the Company's 2021 audited annual financial statements as it otherwise would have been. Instead, the 2021 Unrealized Performance Fee is being recalculated each month and the accrual and expenses are adjusted accordingly. The performance fee, is being paid when triggered, based on (1) the realized gain on the Company's direct holdings of Copperleaf and (2) the realized gain on the Company's indirect holdings of Copperleaf in excess of 20% of the Company's net assets. After the Copperleaf holdings in excess of a 20% weighting are sold, the performance fee on the unrealized appreciation on the Company's remaining holdings of Copperleaf will be recalculated and paid to the Manager. The high water mark is recalculated accordingly.

During the three months ended March 31, 2023, due to a negative change in the unrealized appreciation of Copperleaf, the Company recorded a net reversal of previously accrued performance fees of \$425,968 (March 31, 2022 – \$9,003,263).

(ii) PPI Performance Fee

The Company's Manager is also the manager of PPI and earns a performance fee in certain circumstances (the "PPI Performance Fee"). The Company owns 98% of PPI and the Manager has agreed to pay the Company 98% of the PPI Performance Fee.

As at March 31, 2023, the Company had accrued \$7,150,019 as receivable from the Manager relating to the PPI Performance Fees on unrealized gains at PPI. This part of the PPI Performance fee is accrued at PPI but it is not payable until a divestment occurs, at which time the gain applicable to the divestment will be recalculated based on the final Net Divestment Proceeds and paid to the Manager, who will then pay 98% of it to the Company. During the three months ended March 31, 2023, this receivable was decreased \$330,692 (March 31, 2022 – \$10,957,911).

(iii) Net impact from Uncrystallized Performance Fee

The net impact of the two reversals described in (i) and (ii) above, the \$425,968 reversal of 2021 Unrealized Performance Fees due to the Manager and \$330,692 reversal of the PPI Performance Fees due from the Manager, was a total performance fee recovery of \$95,276 (March 31, 2022 – total performance fee adjustment \$1,954,648).

As at March 31, 2023, the high water mark was adjusted to \$11.20, excluding the impact of the unrealized gains on Copperleaf, which would otherwise have increased the high water mark by \$2.94.

(g) Income taxes recovery

As at the end of the 2022 tax year-end, the Company had non-capital losses of \$6,243,996 (2021 - \$Nil) and capital losses of \$14,180,878 (2021 - \$Nil) available for carryback to the 2021 tax year, including non-capital losses of \$5,882,132 and capital losses of \$14,180,878. The remaining 2022 non-capital losses of \$361,864 are available for carryforward to future years up to a maximum of 20 years. As of March 31, 2023, the Company's income taxes receivable balance was \$3,502,595 (December 31, 2022 - \$3,502,595).

The deferred income tax liability that had been accrued at December 31, 2022 was decreased from

\$1,536,825 to \$872,402 which resulted in a deferred income tax recovery of \$664,423 (March 31, 2022 – \$8,555,580).

(h) Management Expense Ratio

The MER is an annualized percentage calculated by dividing the total MER Costs by the average Net Assets. Performance fees are excluded from MER Costs. The MER for the three months ended March 31, 2023 was 2.44%, which was 0.49% higher than the 1.95% MER during the three months ended March 31, 2022, primarily due to the decreased average value of Net Assets, despite the fact that operating expenses were lower in Q1 of 2023.

(i) Trading Expense Ratio

The TER is an annualized percentage calculated by dividing the total of all commissions and other portfolio transaction costs by the average Net Assets during the year. The small number of Portfolio Companies and the long-term investment horizon of the Company have resulted in a TER that is relatively low. The TER for the three months ended March 31, 2023 was 0.00% (March 31, 2022 – 0.03%).

Financial Highlights

| Net Assets per Share (Note 1) | 2023 Q1 | 2022 Q1 | 2022 | 2021 | 2020 |
|--|---------------|---------------|----------------|----------------|---------------|
| Net Assets per Share (beginning of period) | \$9.28 | 26.08 | 26.08 | \$6.11 | \$4.19 |
| (Decrease) increase from operations: | | | | | |
| Total revenue | (0.02) | 0.00 | 0.04 | 0.04 | 0.23 |
| Total recovery (expenses) | 0.05 | 0.77 | 1.50 | (2.18) | (0.29) |
| Realized (losses) gains | (0.14) | (0.50) | (1.79) | 6.87 | 0.88 |
| Unrealized (losses) gains | (0.33) | (7.08) | (16.60) | 15.17 | 1.02 |
| Total (decrease) increase from operations | (0.44) | (6.81) | (16.85) | 19.90 | 1.84 |
| Distributions: | | | | | |
| From income (excluding dividends) | - | - | - | - | - |
| From dividends | - | - | - | - | - |
| From capital gains | - | - | - | - | - |
| Return of capital | - | - | - | - | - |
| Total annual distributions | - | - | - | - | - |
| Net Assets per Share (end of period) | \$8.85 | 19.29 | 9.28 | \$26.08 | \$6.11 |
| Ratios and Supplemental Data | | | | | |
| Total net asset value (\$000s) | \$66,828 | \$146,486 | \$70,239 | \$198,644 | \$47,254 |
| Number of shares outstanding | 7,553,629 | 7,595,229 | 7,569,929 | 7,616,529 | 7,740,129 |
| Closing market price | \$7.00 | \$14.25 | \$5.65 | \$18.00 | \$4.35 |

Note 1 – Net assets per share is based on the number of shares outstanding at the relevant time. The increase (decrease) from operations per share is based on the weighted-average number of shares outstanding during the period. Therefore, the beginning of period net assets plus the increase (decrease) from operations shown above will not sum to the end of period net assets.

Financial Condition

| | March 31, 2023 | December 31, 2022 |
|--|----------------------|----------------------|
| Assets | | |
| Cash | \$ 2,739,568 | \$ 1,552,667 |
| Income taxes receivable | 3,502,595 | 3,502,595 |
| Due from related parties | 3,496,336 | 3,023,368 |
| Divestment proceeds receivable | - | 1,916,139 |
| Prepaid expenses | 12,569 | 6,770 |
| Interest receivable | 4,247 | 162,932 |
| Investments | 61,944,202 | 66,299,539 |
| Total assets | 71,699,517 | 76,464,010 |
| Liabilities | | |
| Interest payable | 27,709 | 31,864 |
| Payable for investments purchased | 28,356 | - |
| Share repurchase payable | 21,080 | 13,186 |
| Accounts payable and accrued liabilities | 172,383 | 142,880 |
| Deferred income tax liability | 872,402 | 1,536,825 |
| Loan payable | 3,750,000 | 4,500,000 |
| Total liabilities | 4,871,930 | 6,224,755 |
| Shareholders' equity | \$ 66,827,587 | \$ 70,239,255 |

(a) Investments

As at March 31, 2023, Pender's total investments of \$61,944,202 were comprised of publicly listed Portfolio Companies valued at \$9,551,215 plus unlisted Portfolio Companies valued at \$56,276,409, less the deferred gain of \$3,883,422 described below and in the "Pender Private Investments Inc. and the WOF Transaction" section of this MD&A.

Looking through to the underlying holdings of PPI and PTIF II, two private investees that themselves hold securities of public and/or private companies, the portfolio comprises 74.1% publicly listed company securities and 25.9% private company securities.

The total investments balance was decreased by \$4,355,337 from \$66,299,539 as at December 31, 2022 to \$61,944,202 as at March 31, 2023 including the net decrease in the unrealized appreciation on Copperleaf as well as the realized loss on disposition of D-Wave Quantum Inc.

In accordance with IFRS, the gain inherent in the difference between the price Pender paid for the acquired shares of PPI and the net value of the assets acquired was treated as a deferred gain and deducted from the value of investments reported in the financial statements. This deferred gain has been recognized and taken into income to the extent applicable as a result of changes in a factor that market participants would take into account when pricing the investment such as a public listing of shares. For the three months ended March 31, 2023, the Company recognized \$1,260,763 of the deferred gain (March 31, 2022 - \$Nil). Since 2021 to date, \$28,915,371 of the original deferred gain has been recognized and taken into income. The remaining deferred gain at March 31, 2023 was \$3,883,422 (December 31, 2022 - \$5,144,185).

(b) Cash

Pender holds cash balances to pay operating expenses and, from time to time, as a strategic asset class, to invest in securities. Cash balances are monitored by the Manager. The \$2,739,568 cash balance as at March 31, 2023 was \$1,186,901 higher than the \$1,552,667 balance at December 31, 2022. This increase in cash was primarily due to an escrow payment received from a Portfolio Company, a net PTIF II distribution including a return of capital for the Company's pre-close funding and interest, offset by operating expenses, partial repayment of the loan payable, and other uses of working capital as well as share repurchases under the NCIB disclosed in the "Recent Developments" section of this MD&A.

(c) Income taxes receivable

The Company has accrued current income taxes receivable of \$3,502,595 (December 31, 2022 - \$3,502,595), relating to its estimate of tax recovery arising from the carryback of 2022 tax losses to the 2021 tax year.

(d) Due from related parties

The \$3,496,336 balance due from related parties as at March 31, 2023 (December 31, 2022 - \$3,023,368) is comprised of performance fees the Manager earned from PPI in the amount of \$7,150,019 (December 31, 2022 - \$7,480,711) that are due to the Company from the Manager (the PPI Performance Fee). Offsetting this are performance fees payable to the Manager of \$3,542,359 (December 31, 2022 - \$4,249,712) as well as \$111,324 (December 31, 2022 - \$207,631) due to the Manager for management fees and operating expenses paid by the Manager on behalf of the Company. Please refer to the detailed information about performance fees and their recognition, especially as they relate to unrealized gains on Copperleaf, in the "Financial performance for the three months ended March 31, 2023" section of this MD&A.

(e) Divestment proceeds receivable

As at March 31, 2023, the divestment proceeds receivable balance was \$Nil (December 31, 2022 - \$1,916,139), because an escrow payment related to the previous disposition of the shares of a private Portfolio Company was received during the period.

(f) Interest receivable

The March 31, 2023 interest receivable balance was \$4,247 (December 31, 2022 - \$162,932) relating to an interest-bearing investment.

(g) Accounts payable and accrued expenses

The Company's accounts payable and accrued expenses balance represent amounts due to third parties for operating expenses. During the three months ended March 31, 2023, this balance increased by \$29,503 to \$172,383 (December 31, 2022 - \$142,880) in the normal course of business.

(h) Deferred income tax liability

The Company has a deferred income tax liability \$872,402 (December 31, 2022 - \$1,536,825) relating to its estimate of future taxable income.

(i) Loan payable

In conjunction with the WOF Transaction described in the “Pender Private Investments Inc. and the WOF Transaction” section of this MD&A, the Company entered into a three-year credit facility agreement with a Canadian chartered bank that allows it to draw up to \$10 million in one or two tranches. As security for the Term Loan, the Company granted the lender a security interest in all of the shares of PPI held by the Company and in its holdings in its public company investments. On March 31, 2022, the bank swept the \$5,000,000 owing under this first tranche. Concurrently, the Company drew down an additional \$5,000,000 as a second tranche, which bears interest at the rate of Prime + 2% and has a minimum one-year term. Starting from November 1, 2022, the Company was required to make monthly principal repayments of \$250,000. The loan matures on May 28, 2024. As at March 31, 2023, the balance owing under the Term Loan was \$3,750,000.

On April 19, 2023, the Company and the Bank agreed to amend the terms of the Credit Agreement. On May 1, 2023, the Company made a one-time principal repayment of \$1,000,000, which reduced the remaining loan balance to \$2,500,000.

(j) Shareholders' equity

Shareholders' equity represents the equity in the Company owned by the holders of the 7,553,629 non-redeemable Class C common shares outstanding as at March 31, 2023 (December 31, 2022 - 7,569,929). The decrease of 16,300 Class C common shares during the three months ended March 31, 2023 is the result of the shares repurchased under the NCIB described in the “Recent Developments” section of this MD&A.

Cash Flows

During the three months ended March 31, 2023, Pender's cash balance increased by \$1,186,901, primarily due to an escrow payment received from a Portfolio Company, a net PTIF II distribution including a return of capital for the Company's pre-close funding and interest, offset by the payment of crystallized performance fees, operating expenses, loan repayments and the cost of share repurchases under the NCIB described in the “Recent Developments” section of this MD&A.

Shareholder Activity

During the three months ended March 31, 2023, the Company repurchased 16,300 shares under the NCIB described in the “Recent Developments” section of this MD&A, reducing the number of the Company's outstanding shares from 7,569,929 at the prior year end to 7,553,629 as at March 31, 2023.

More information about the formation and history of the Company is available in its Annual Information Form dated May 26, 2022.

SUMMARY OF QUARTERLY RESULTS

The tables below show information about Pender's financial performance for the most recently completed eight quarters. In each quarter, the net income or loss is a result of realized and unrealized gains and losses on investments, dividend, interest and securities lending income and operating expenses. A comparison of the information presented from quarter to quarter does not necessarily indicate any meaningful pattern or correlation.

| | 2023 | | 2022 | |
|---|-----------------------|-----------------------|-----------------------|------------------------|
| | Q1 | Q4 | Q3 | Q2 |
| Net realized (loss) gain | \$ (1,027,396) | \$ (9,191,190) | \$ 2,453,227 | \$ (3,021,127) |
| Net change in net unrealized depreciation | (2,477,313) | (635,766) | (9,113,619) | (62,414,222) |
| Foreign exchange (loss) gain | (1,749) | 6,583 | 11 | 4,761 |
| Interest income (reversal) | (139,904) | 269,271 | 5,286 | 750 |
| Total revenue | (3,646,362) | (9,551,102) | (6,655,095) | (65,429,838) |
| Management fees | 169,397 | 166,361 | 195,014 | 212,661 |
| Withholding taxes, GST/HST and transaction costs | 572 | 21,603 | 635 | 4,434 |
| Other expenses | 236,426 | 171,520 | 305,135 | 206,510 |
| Total operating expenses | 406,395 | 359,484 | 500,784 | 423,605 |
| Net operating loss | (4,052,757) | (9,910,586) | (7,155,879) | (65,853,443) |
| Other items: | | | | |
| Performance fees | (567,958) | (1,649,826) | 3,924,710 | (14,623,714) |
| Performance fees waived by the Manager | 141,990 | 412,457 | (981,178) | 3,655,928 |
| Net amount | (425,968) | (1,237,369) | 2,943,532 | (10,967,786) |
| Amount of PPI performance fee earned by the Manager attributable to the Company's ownership of PPI shares | 330,692 | 1,834,561 | (294,045) | 13,270,570 |
| Total performance fee adjustment | (95,276) | 597,192 | 2,649,487 | 2,302,784 |
| Net loss before income taxes (recovery) | (3,957,481) | (10,507,778) | (9,805,366) | (68,156,227) |
| Income taxes (recovery) | | | | |
| Current | - | (1,198,544) | (1,792,043) | (40,539) |
| Deferred | (664,423) | (333,557) | 506,798 | (9,594,231) |
| Total income taxes (recovery) | (664,423) | (1,532,101) | (1,285,245) | (9,634,770) |
| Net loss | \$ (3,293,058) | \$ (8,975,677) | \$ (8,520,121) | \$ (58,521,457) |
| Net Assets per Share (beginning of period) | \$ 9.28 | \$ 10.46 | \$ 11.58 | \$ 19.29 |
| Net Assets per Share (end of period) | \$ 8.85 | \$ 9.28 | \$ 10.46 | \$ 11.58 |

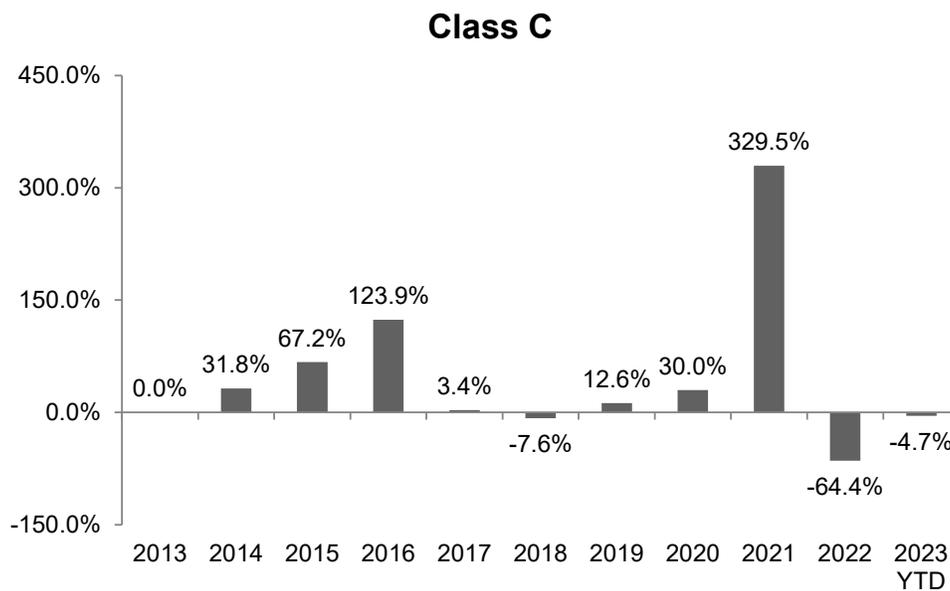
SUMMARY OF QUARTERLY RESULTS (CONTINUED)

| | 2022 Q1 | 2021 Q4 | 2021 Q3 | 2021 Q2 |
|---|------------------------|----------------------|----------------------|---------------------|
| Net realized (loss) gain | \$ (3,797,801) | \$ 36,241,413 | \$ 11,759,663 | \$ 1,908,681 |
| Change in net unrealized (loss) gain | (53,825,471) | 20,038,238 | 76,193,222 | 21,584,389 |
| Foreign exchange (loss) gain | (13,580) | 46,029 | - | - |
| Interest and securities lending income | 3,642 | 109,217 | 41,373 | 89,113 |
| Total revenue | (57,633,210) | 56,434,897 | 87,994,258 | 23,582,183 |
| Management fees | 240,065 | 173,086 | 312,570 | 241,069 |
| Withholding taxes, GST/HST and transaction costs | 11,077 | 24,025 | 104,523 | 278,726 |
| Other expenses | 538,285 | 294,265 | 301,745 | 270,696 |
| Total operating expenses | 789,427 | 491,376 | 718,838 | 790,491 |
| Net operating (loss) income | (58,422,637) | 55,943,521 | 87,275,420 | 22,791,692 |
| Other items: | | | | |
| Performance fees | (14,943,990) | 16,642,497 | 18,774,287 | 1,574,504 |
| Performance fees waived by the Manager | 5,940,727 | (4,160,624) | (4,693,572) | (393,626) |
| Net amount | (9,003,263) | 12,481,873 | 14,080,715 | 1,180,878 |
| Amount of PPI performance fee earned by the Manager attributable to the Company's ownership of PPI shares | 10,957,911 | (12,557,181) | (23,679,545) | - |
| Total performance fee adjustment | 1,954,648 | (75,308) | (9,598,830) | 1,180,878 |
| Contingent payment | - | (21,136,513) | 9,377,925 | 11,758,588 |
| Net (loss) income before income taxes (recovery) | (60,377,285) | 77,155,342 | 87,496,325 | 9,852,226 |
| Income tax (recovery) | | | | |
| Current | - | 3,031,126 | - | - |
| Deferred | (8,555,580) | 7,356,120 | 12,157,275 | - |
| Total income tax (recovery) expenses | (8,555,580) | 10,387,246 | 12,157,275 | - |
| Net comprehensive income | \$ (51,821,705) | \$ 66,768,096 | \$ 75,339,050 | \$ 9,852,226 |
| Net Assets per Share (beginning of period) | \$ 26.08 | \$ 17.31 | \$ 7.42 | \$ 6.13 |
| Net Assets per Share (end of period) | \$ 19.29 | \$ 26.08 | \$ 17.31 | \$ 7.42 |

PAST PERFORMANCE

To illustrate how the Company’s performance has varied over time, the following bar chart shows performance for the three months ended March 31, 2023 and for each of the previous years ended December 31. The bar charts show, in percentage terms, how much an investment made at the beginning of the period would have grown or decreased by the end of the period based on shareholders’ equity. The past performance of the Company does not necessarily indicate how it will perform in the future.

Past performance for Class C Shares of the Company is calculated based on its shareholders’ equity and is not based on its market price on the TSXV. The information presented for the years prior to 2018 relates to the period when the Company was subject to the Investment Funds Regime. Commencing December 31, 2018, the Company became subject to the Corporate Issuer Regime.



SUMMARY OF INVESTMENT PORTFOLIO

Pender's largest Portfolio Company holdings as at the end of the year and the major asset classes in which Pender was invested are indicated below. The investment portfolio may change due to ongoing portfolio transactions. Please also refer to the "Schedule of Investment Portfolio" in the Financial Statements.

Summary of Top 25 Holdings

| | % OF NET ASSETS |
|--|------------------------|
| Private unlisted companies* | 78.4 |
| Zillow Group, Inc. | 2.7 |
| Peloton Interactive, Inc. | 2.4 |
| ProntoForms Corporation | 2.3 |
| Sangoma Technologies Corporation | 2.2 |
| Copperleaf Technologies Inc. ¹ ("Copperleaf") | 1.9 |
| Quorum Information Technologies Inc. | 1.6 |
| Tantalus Systems Holding Inc. | 0.6 |
| GreenSpace Brands Inc. | 0.5 |
| BuildDirect.com Technologies Inc. | 0.1 |

Summary of Composition of the Portfolio

| | % OF NET ASSETS |
|-----------------------------------|------------------------|
| Pender Related Entities | 59.4 |
| Information Technology | 12.3 |
| Health Care | 9.5 |
| Software and Services | 5.3 |
| Real Estate | 2.6 |
| Consumer Discretionary | 2.5 |
| Technology Hardware and Equipment | 0.6 |
| Consumer Staples | 0.5 |
| TOTAL INVESTMENTS | 92.7 |
| Cash | 4.1 |
| Other assets less liabilities | 3.2 |
| TOTAL NET ASSETS | 100.0 |

* The value of these companies is disclosed on an aggregate basis due to the nature of private, unlisted companies. Refer to the Financial Statements for more information. The names of these private Portfolio Companies are listed in the table below.

COMMON SHARES/UNITS

Pender Private Investments Inc., Commercialization Shares²
Pender Private Investments Inc., Legacy Shares²
Pender Technology Inflection Fund II Limited Partnership²
Tiny Capital Ltd.

PREFERRED SHARES

Checkfront, Inc., Series A-2
Clarius Mobile Health Corp., Series A1
Clarius Mobile Health Corp., Series A2
DistillerSR Inc. (Formerly Evidence Partners Inc.)
Jane Software Inc.
Traction Complete Technologies Inc.
Traction Rec Technologies Inc.

CONVERTIBLE LOANS

Checkfront, Inc., 10.00%, 03/01/2025

¹ Copperleaf is the Company's largest single public company holding, representing 60.0% of the total portfolio, including both its direct holdings and its indirect holdings investment through its investment in Pender Private Investments Inc.

² Looking through to the underlying holdings of PPI and PTIF II, Pender's exposure to private companies was 25.9% of its holdings.

DIVIDEND POLICY

The Company does not currently intend to pay regular dividends or other distributions but may do so if, as and when determined by the Board of Directors.

OUTSTANDING SHARE DATA

As at March 31, 2023 the Company had 7,553,629 Class C Shares outstanding.

TRANSACTIONS BETWEEN RELATED PARTIES

As at March 31, 2023, the Manager and directors and officers of the Company held 11.6% of the Company's Class C Shares, directly and/or indirectly. The aggregate investment by the Company's directors and officers in Portfolio Companies did not exceed 1.0% of any Portfolio Company's issued and outstanding shares.

In accordance with the Third Amended and Restated Management Agreement dated May 1, 2017, as amended March 7, 2019 (the "Management Agreement"), Pender pays management fees and performance fees to the Manager for management and portfolio advisory services. This Management Agreement is in effect until April 30, 2023 and renewed automatically for a further term of four years, until April 30, 2027.

Effective May 2019, the management fee paid to the Manager was reduced to 2.50% on the first \$15,000,000 of the value of Net Assets and 1.75% on the value of Net Assets above \$15 million. The management fee is calculated and paid monthly. Subsequent to the WOF Transaction, Net Assets used in the management fee calculation excluded the value of the Company's investment in PPI. The management fee expense was \$169,397 for the three months ended March 31, 2023.

Pender also pays the Manager a performance fee in certain circumstances, based on achieving certain performance criteria. The performance fee is calculated as 20% of any net increase in the value of Pender's shareholders' equity above an annual hurdle rate of 6%. The performance fee is calculated on an annual basis and is subject to a high water mark, being the year-end value of Net Assets per Share for the most recent preceding year in which a performance fee was earned. Subject to the accumulation of the hurdle rate in years in which no performance fee is payable and the recalculation discussed in section below regarding 2021 performance fees, the high water mark will not be reset other than to be adjusted in the event of a subdivision or consolidation of the shares.

Performance fees are accrued during the year, and the total performance fee, if any, calculated on the last Valuation Date of the year is payable upon the publication of the Company's annual audited financial statements.

In 2021, the Manager, in its sole discretion, waived a portion of the performance fee it charged, reducing it from 20% to 15%. As at March 31, 2023 performance fees accrued for 2023 performance were \$Nil (December 31, 2022 – \$Nil).

In 2021, the performance fee expense of \$27,743,466 comprised \$22,514,596 arising from the net increase in unrealized appreciation of the Company's direct and indirect holdings of Copperleaf plus \$5,228,870 that arose from net realized gains, and this latter amount was paid to the Manager in April 2022.

The Manager, in its sole discretion, decided that the 2021 Unrealized Performance Fee would not be paid upon the publication of the Company's audited annual financial statements, instead it would be recalculated

and the accrual and expenses adjusted accordingly and payments would be triggered from time to time as gains were realized. The basis for these payments is described in detail in part (f)(i) of the “Financial performance for the three months ended March 31, 2023” section of this MD&A.

As at March 31, 2023, the total of this performance fee was \$3,542,359, which comprised \$13,242 arising from net realized gains on Copperleaf shares and \$3,529,117 arising from the net unrealized appreciation of the Company’s direct and indirect holdings of Copperleaf.

During the three months ended March 31, 2023, due to a change in the unrealized appreciation of Copperleaf and realized gains on Copperleaf shares sold, the Company recorded a net reversal of previously accrued performance fees of \$425,968 (March 31, 2022 – \$9,003,263).

The changes related to the March 31, 2023 performance fee accrual are outlined in the table below:

| 2021 performance fee | | | | | |
|--|-------------------------------------|--|-------------------------------|-----------------------------|-------------------------------|
| For the three months ended March 31, 2023 | Balance, beginning of period | Change in unrealized appreciation | Realized gain (unpaid) | Realized gain (paid) | Balance, end of period |
| Performance fees | 7,409,239 | (2,328,572) | 17,656 | (375,180) | 4,723,143 |
| Fees waived by the Manager | (3,159,527) | 1,889,362 | (4,414) | 93,795 | (1,180,784) |
| Net amount | 4,249,712 | (439,210) | 13,242 | (281,385) | 3,542,359 |

The Company currently holds 98% of PPI as described in the “Pender Private Investments Inc. Share Transactions” section of this MD&A. The Company’s Manager is also the manager of PPI and earns a PPI Performance Fee in certain circumstances. As described in part (f)(ii) in the preceding “Financial performance for the three months ended March 31, 2023” section of this MD&A, the Manager has agreed to pay the Company 98% of the PPI Performance Fee. Accordingly, as at March 31, 2023, the Company has accrued a receivable from the Manager of \$7,150,019 (December 31, 2022 - \$7,480,711).

On May 23, 2023, PTF and PPI signed a non-binding letter of intent for PTF to purchase all of PPI’s Legacy Shares that are held by the 2% minority shareholders (the “Minority Shareholders”). It is proposed that PTF acquires the shares held by the Minority Shareholders under a plan of arrangement, at a price equal to 100% of the NAV in effect five business days before the execution of the definitive agreement (the “Purchase Price”). The Purchase Price will be recalculated five business days prior to the closing of the proposed transaction and will be adjusted up or down to a maximum of five percent based on the updated calculation. Completion of the proposed transaction remains subject to, among other things, the negotiation of a definitive agreement, approval of the PPI shareholders (including majority of the minority approval), receipt of a satisfactory Fairness Opinion and court approval.

The Manager recovers from the Company certain operating expenses incurred by it on behalf of the Company.

On December 16, 2022, the Company signed a subscription agreement with PTIF II, a related party by virtue of being managed by a wholly owned subsidiary of the Manager, which invests in a concentrated portfolio of business-to-business and health-focused technology companies at their inflection point, via Pender Carry II Limited Partnership. The Company’s total committed capital for PTIF II is \$12,500,000. In 2022, the Company funded \$3,957,600 in pre-close rounds. On February 6, 2023, the Company received \$3,964,865 as a return of capital for the Company’s pre-close funding and interest. As at March 31, 2023, the Company invested \$1,746,406 for the capital call. After the capital call, the Company contributed 13.97% of its total commitment of \$12,500,000 and the Company’s unfunded balance is \$10,753,594.

LIQUIDITY AND CAPITAL RESOURCES

As at March 31, 2023, the Company is in a stable liquidity position, with cash of \$2,739,568 comprising 4.1% of the value of its Net Assets, and investments in publicly traded securities of \$9,551,215 or 14.3% of the value of its Net Assets.

Should the future composition of its portfolio be weighted significantly more toward investments that could not readily be sold, the Company would need to secure credit facilities or issue securities to help meet its liquidity needs. There is no immediate need to rely on these liquidity sources.

COMMITMENTS AND CONTINGENCIES

Pender may become liable for commitments and contingencies relating to litigation or claims in the normal course of business as a result of investing. The Manager is not aware of any commitments or contingencies, or any current or planned litigation or claims against it.

OFF-BALANCE SHEET ARRANGEMENTS

There are no off-balance sheet arrangements.

CRITICAL ACCOUNTING ESTIMATES

The preparation of financial statements in conformity with IFRS requires the Manager to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognized in the period in which the estimates are revised.

The Company may hold financial instruments that are not quoted in an active market, including derivatives. Currently, the Company holds common and preferred shares as well as convertible debt issued by its private Portfolio Companies. Details of these holdings are set forth in the "Summary of Investment Portfolio" section of this MD&A.

The determination of the fair value of these investments is the area with the Manager's most significant accounting judgements and estimates in preparing these financial statements.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment within the next reporting period is included in the Notes to the Financial Statements and relates to the determination of fair value of investments with significant unobservable inputs.

The Company uses widely recognized valuation models for determining the fair value of relatively simple financial instruments that are publicly traded, such as debt and equity securities, mutual fund units and warrants that use only observable market data and require little management judgment and estimation. Observable prices and model inputs are usually available in the market for listed debt and equity securities, exchange-traded derivatives, and simple OTC derivatives such as forward foreign currency contracts. The availability of observable market prices and model inputs reduces the need for management judgment and estimation and reduces the uncertainty associated with the determination of fair values. The availability of observable market prices and inputs, which is prone to changes based on specific events and general

conditions in the financial markets, varies depending on the products and markets.

For more complex instruments, the Company uses recognized valuation models. Some or all of the significant inputs into these models may not be observable in the market and may be derived from market prices or rates or may be estimated based on assumptions. Valuation models that employ significant unobservable inputs require a higher degree of management judgment and estimation in the determination of fair value.

In determining fair value for instruments for which there is no public market available, the Manager considers: the history and nature of the business; operating results and financial conditions; general economic, industry and market conditions; capital market and transaction market conditions; independent valuations of the business; contractual rights relating to the investment; comparable company trading and transaction multiples, where applicable; and other pertinent considerations. Adjustments to the carrying value of the investments may also be determined by the Manager when there is pervasive and objective evidence of a change in the value of the investment, as indicated by an assessment of the financial condition of the investment based on operational results, forecasts and/or other developments since acquisition.

Significant unobservable inputs are developed as follows:

(i) Revenue multiple:

Revenue multiples are selected from comparable public companies based on geographic location, industry, size, target markets, and other factors that the Manager considers to be reasonable. The traded multiples for the comparable companies are determined by dividing the enterprise value of the Portfolio Company by its revenue.

CHANGES IN ACCOUNTING POLICIES

The Company has determined there were no changes in accounting policy for the three months ended March 31, 2023.

FUTURE CHANGES IN ACCOUNTING POLICIES

The Company has determined there are no IFRS standards that are issued but not yet effective that could materially impact the Company's financial statements.

PENDER

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